## <span id="page-0-0"></span>Theory of Belief Functions: Application to machine learning and statistical inference Lecture 2: Decision analysis

Thierry Denœux

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## Example of decision problem under uncertainty





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# Formal framework

Acts, outcomes, states of nature

- A decision problem can be seen as a situation in which a decision-maker (DM) has to choose a course of action (an act) in some set  $\mathcal{F} = \{f_1, \ldots, f_n\}$
- An act may have different consequences (outcomes), depending on the state of nature
- **•** Denoting by  $\Omega = {\omega_1, \ldots, \omega_r}$  the set of states of nature and by C the set of consequences (or outcomes), an act can be formalized as a mapping *f* from  $\Omega$  to  $\mathcal C$
- In this lecture, the three sets  $\Omega$ , C and F will be assumed to be finite



#### Formal framework **Utilities**

- The desirability of the consequences can often be modeled by a numerical utility function  $u: \mathcal{C} \to \mathbb{R}$ , which assigns a numerical value to each consequence
- The higher this value, the more desirable is the consequence for the DM
- In some problems, the consequences can be evaluated in terms of monetary value. The utilities can then be defined as the payoffs, or a function thereof
- If the actions are indexed by *i* and the states of nature by *j*, we will denote by  $u_{ii}$  the quantity  $u[f_i(\omega_i)]$
- The  $n \times r$  matrix  $U = (u_{ii})$  will be called a payoff or utility matrix



# Payoff matrix





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# Formal framework

**Preferences** 

- **If the true state of nature**  $\omega$  is known, the desirability of an act f can be deduced from that of its consequence  $f(\omega)$
- Typically, the state of nature is unknown. Based on partial information, it is usually assumed that the DM can express preferences among acts, which may be represented mathematically by a preference relation  $\succeq$  on  $\mathcal{F}$
- This relation is interpreted as follows: given two acts *f* and  $g, f \succcurlyeq g$ means that *f* is found by the DM to be at least as desirable as *g*
- We also define
	- The strict preference relation as  $f \succ g$  iff  $f \succ g$  and not $(g \succ f)$  (meaning that *f* is strictly more desirable than *g*) and
	- The indifference relation *f* ∼ *g* iff *f* < *g* and *g* < *f* (meaning that *f* and *g* are equally desirable)



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- The decision problem can be formalized as building a preference relation among acts, from a utility matrix and some description of uncertainty, and finding the maximal elements of this relation
- Depending on the nature of the available information, different decision problems arise:
	- **1** Decision-making under ignorance
	- <sup>2</sup> Decision-making with probabilities
	- Decision-making with belief functions



#### <span id="page-8-0"></span>**Outline**



#### [Decision-making under complete ignorance](#page-8-0)

[Decision-making with probabilities](#page-14-0)



[Decision-making with belief functions](#page-18-0)



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### <span id="page-9-0"></span>Problem and non-domination principle

- We assume that the DM is totally ignorant of the state of nature: all the information given to the DM is the utility matrix *U*
- A act  $f_i$  is said to be dominated by  $f_k$  if the outcomes of  $f_k$  are at least as desirable as those of *f<sup>i</sup>* for all states, and strictly more desirable for at least one state

$$
\forall j, u_{kj} \geq u_{ij} \text{ and } \exists j, u_{kj} > u_{ij}
$$

• Non-domination principle: an act cannot be chosen if it is dominated by another one



#### <span id="page-10-0"></span>Example of a dominated act





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#### <span id="page-11-0"></span>Criteria for rational choice

- After all dominated acts have been removed, there remains the problem of ordering them by desirability, and of finding the set of most desirable acts
- Several criteria of "rational choice" have been proposed to derive a preference relation over acts, including:

<sup>1</sup> Laplace criterion

$$
f_i \succeq f_k \text{ iff } \frac{1}{r} \sum_j u_{ij} \geq \frac{1}{r} \sum_j u_{kj}.
$$

<sup>2</sup> Maximax criterion

$$
f_i \succeq f_k \text{ iff } \max_j u_{ij} \geq \max_j u_{kj}.
$$

<sup>3</sup> Maximin (Wald) criterion

$$
f_i \succeq f_k \text{ iff } \min_j u_{ij} \geq \min_j u_{kj}.
$$



# <span id="page-12-0"></span>Example





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### <span id="page-13-0"></span>Hurwicz criterion

• Hurwicz criterion:  $f_i \succeq f_k$  iff

$$
\alpha \min_{j} u_{ij} + (1 - \alpha) \max_{j} u_{ij} \ge \alpha \min_{j} u_{kj} + (1 - \alpha) \max_{j} u_{kj}
$$

where  $\alpha$  is a parameter in [0, 1], called the pessimism index

- **•** Boils down to
	- the maximax criterion if  $\alpha = 0$
	- **•** the maximin criterion if  $\alpha = 1$
- $\bullet$   $\alpha$  describes the DM's attitude toward ambiguity.
- Formal justification given by Arrow and Hurwicz (1972).



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#### <span id="page-14-0"></span>**Outline**





#### [Decision-making with probabilities](#page-14-0)



[Decision-making with belief functions](#page-18-0)



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#### <span id="page-15-0"></span>**Lottery**

- Let us now consider the situation where uncertainty about the state of nature is quantified by a probability distribution  $\pi$  on  $\Omega$ .
- These probabilities can be objective (decision under risk) or subjective.
- An act *f* : Ω → C induces a probability measure *p* on the set C of consequences (assumed to be finite), called a lottery:

$$
\forall c \in \mathcal{C}, \quad p(c) = \sum_{\{\omega: f(\omega) = c\}} \pi(\omega).
$$



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## <span id="page-16-0"></span>Maximum Expected Utility principle

**•** Given a utility function  $u : \mathcal{C} \to \mathbb{R}$ , the expected utility for a lottery p is

$$
\mathbb{E}_{\rho}(u)=\sum_{c\in\mathcal{C}}u(c)\rho(c).
$$

Maximum Expected Utility (MEU) principle: a lottery *p<sup>i</sup>* is more desirable than a lottery  $p_k$  if it has a higher expected utility:

$$
p_i \succeq p_k \Leftrightarrow \mathbb{E}_{p_i}(u) \geq \mathbb{E}_{p_k}(u).
$$

The MEU principle was first axiomatized by von Neumann and Morgenstern (1944).



### <span id="page-17-0"></span>Example



- Assume that there is 60% chance that the economic situation will be poor  $(\omega_2)$ .
- Act  $f_1$  induces the lottery  $p_1$  such that  $p_1(50, 000) = 0.4$  and  $p_1(30,000) = 0.6$ . Act  $f_2$  induces the lottery  $p_2$  such that  $p_2(100, 000) = 0.4$  and  $p_2(-40, 000) = 0.6$ .
- The expected utilities are

$$
\mathbb{E}_{p_1}(u) = 50,000 \times 0.4 + 30,000 \times 0.6 = 38,000
$$
  

$$
\mathbb{E}_{p_2}(u) = 100,000 \times 0.4 - 40,000 \times 0.6 = 16,000
$$

 $\bullet$  Act  $f_1$  is thus more desirable according to the maximum expected utility criterion.

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#### <span id="page-18-0"></span>**Outline**



[Decision-making with probabilities](#page-14-0)



<sup>3</sup> [Decision-making with belief functions](#page-18-0)



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### <span id="page-19-0"></span>How belief functions come into the picture

Belief functions become components of a decision problem in any of the following two situations (or both)

- **1** The decision maker's subjective beliefs concerning the state of nature are described by a belief function *Bel*<sup>Ω</sup> on Ω
- 2 The DM is not able to precisely describe the outcomes of some acts under each state of nature



#### <span id="page-20-0"></span>Case 1: uncertainty described by a belief function

- **e** Let *m*<sup>Ω</sup> be a mass function on Ω
- Any act *f* : Ω → C carries *m*<sup>Ω</sup> to the set C of consequences, yielding a mass function  $m_f^{\mathcal{C}}$ , which quantifies the DM's beliefs about the outcome of act *f*
- Each mass  $m^{\Omega}(A)$  is transfered to  $f(A)$

$$
m_f^{\mathcal{C}}(B)=\sum_{\{A\subseteq\Omega: f(A)=B\}}m^{\Omega}(A)
$$

for any  $B \subseteq C$ 

 $m_f^C$  is a credibilistic lottery corresponding to act *f* 



# <span id="page-21-0"></span>Case 2: partial knowledge of outcomes

- In that case, an act may formally be represented by a multi-valued mapping  $f:\Omega\to 2^{\mathcal C}$ , assigning a set of possible consequences  $f(\omega)\subseteq \mathcal C$ to each state of nature ω
- Given a probability measure *P* on Ω, *f* then induces the following mass function  $m_f^{\mathcal{C}}$  on  $\mathcal{C},$

$$
\displaystyle m_f^{\mathcal{C}}(\pmb{B}) = \sum_{\{\omega \in \Omega: f(\omega) = \pmb{B}\}} \pmb{p}(\omega)
$$

for all  $B \subset \mathcal{C}$ 



#### <span id="page-22-0"></span>Example

• Let  $\Omega = {\omega_1, \omega_2, \omega_3}$  and  $m^{\Omega}$  the following mass function

$$
m^{\Omega}(\{\omega_1,\omega_2\}) = 0.3, \quad m^{\Omega}(\{\omega_2,\omega_3\}) = 0.2m^{\Omega}(\{\omega_3\}) = 0.4, \qquad m^{\Omega}(\Omega) = 0.1
$$

• Let  $C = \{c_1, c_2, c_3\}$  and *f* the act

$$
f(\omega_1) = \{c_1\}, \quad f(\omega_2) = \{c_1, c_2\}, \quad f(\omega_3) = \{c_2, c_3\}
$$

To compute  $m_f^{\mathcal{C}}$ , we transfer the masses as follows

$$
m^{\Omega}(\{\omega_1, \omega_2\}) = 0.3 \rightarrow f(\omega_1) \cup f(\omega_2) = \{c_1, c_2\}
$$
  
\n
$$
m^{\Omega}(\{\omega_2, \omega_3\}) = 0.2 \rightarrow f(\omega_2) \cup f(\omega_3) = \{c_1, c_2, c_3\}
$$
  
\n
$$
m^{\Omega}(\{\omega_3\}) = 0.4 \rightarrow f(\omega_3) = \{c_2, c_3\}
$$
  
\n
$$
m^{\Omega}(\Omega) = 0.1 \rightarrow f(\omega_1) \cup f(\omega_2) \cup f(\omega_3) = \{c_1, c_2, c_3\}
$$

 $\bullet$  Finally, we obtain the following mass function on  $\mathcal C$ 

$$
m^{C}(\{c_1, c_2\}) = 0.3
$$
,  $m^{C}(\{c_2, c_3\}) = 0.4$ ,  $m^{C}(C) = 0.3$ 



### <span id="page-23-0"></span>Decision problem

- In the two situations considered above, we can assign to each act *f* a credibilistic lottery, defined as a mass function on C
- $\bullet$  Given a utility function  $u$  on  $\mathcal{C}$ , we then need to extend the MEU model
- **•** Several such extensions will now be reviewed



### <span id="page-24-0"></span>Upper and lower expectations

- $\bullet$  Let *m* be a mass function on C, and *u* a utility function  $\mathcal{C} \to \mathbb{R}$
- The lower and upper expectations of *u* are defined, respectively, as the averages of the minima and the maxima of *u* within each focal set of *m*

$$
\underline{\mathbb{E}}_m(u) = \sum_{A \subseteq C} m(A) \min_{c \in A} u(c)
$$

$$
\overline{\mathbb{E}}_m(u) = \sum_{A \subseteq C} m(A) \max_{c \in A} u(c)
$$

- **It is clear that**  $\mathbb{E}_m(u) \leq \mathbb{E}_m(u)$ **, with the inequality becoming an equality** when *m* is Bayesian, in which case the lower and upper expectations collapse to the usual expectation
- $\bullet$  If  $m = m_A$  is logical with focal set A, then  $\mathbb{E}_m(u)$  and  $\mathbb{E}_m(u)$  are, respectively, the minimum and the maximum of *u* in *A*



# <span id="page-25-0"></span>Corresponding decision criteria

• Having defined the notions of lower and upper expectations, we can define two preference relations among credibilistic lotteries as

$$
m_1 \geq m_2
$$
 iff  $\mathbb{E}_{m_1}(u) \geq \mathbb{E}_{m_2}(u)$ 

and

$$
m_1 \geq m_2
$$
 iff  $\overline{\mathbb{E}}_{m_1}(u) \geq \overline{\mathbb{E}}_{m_2}(u)$ 

- Relation  $\succeq$  corresponds to a pessimistic (or conservative) attitude of the DM. When *m* is logical, it corresponds to the maximin criterion
- Symmetrically,  $\geq$  corresponds to an optimistic attitude and extends the maximax criterion
- Both criteria boil down to the MEU criterion when *m* is Bayesian



# <span id="page-26-0"></span>Generalized Hurwicz criterion

#### **•** The Hurwicz criterion can be generalized as

$$
\mathbb{E}_{m,\alpha}(u) = \sum_{A \subseteq C} m(A) \left( \alpha \min_{c \in A} u(c) + (1 - \alpha) \max_{c \in A} u(c) \right)
$$
  
=  $\alpha \mathbb{E}_m(u) + (1 - \alpha) \mathbb{E}(u)$ 

where  $\alpha \in [0, 1]$  is a pessimism index

This criterion was first introduced and justified axiomatically by Jaffray (1988)



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#### <span id="page-27-0"></span>Transferable belief model

- A completely different approach to decision-making with belief function was advocated by Smets, as part of the Transferable Belief Model
- Smets defended a two-level mental model
	- <sup>1</sup> A credal level, where an agent's beliefs are represented by belief functions, and
	- <sup>2</sup> A pignistic level, where decisions are made by maximizing the EU with respect to a probability measure derived from a belief function
- The rationale for introducing probabilities at the decision level is the avoidance of Dutch books
- Smets argued that the belief-probability transformation *T* should be linear, i.e., it should verify

$$
T(\alpha m_1 + (1 - \alpha)m_2) = \alpha T(m_1) + (1 - \alpha)T(m_2),
$$

for any mass functions  $m_1$  and  $m_2$  and for any  $\alpha \in [0,1]$ 



# <span id="page-28-0"></span>Pignistic transformation

• The only linear belief-probability transformation *T* is the pignistic transformation, with  $p_m = T(m)$  given by

$$
p_m(c)=\sum_{\{A\subseteq \mathcal{C}: c\in A\}}\frac{m(A)}{|A|}, \quad \forall c\in \mathcal{C}
$$

• The expected utility w.r.t. the pignistic probability is

$$
\mathbb{E}_p(u) = \sum_{c \in \mathcal{C}} p_m(c) u(c) = \sum_{A \subseteq \mathcal{C}} m(A) \left( \frac{1}{|A|} \sum_{c \in A} u(c) \right)
$$

• The maximum pignistic expected utility criterion thus extends the Laplace criterion

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#### <span id="page-29-0"></span>**Summary**





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